

TOWN OF PLYMOUTH BOARD OF FINANCE



**2011-2012
APPROVED BUDGET**

SUMMARY of BUDGET CALCULATIONS

APPROPRIATIONS

GENERAL GOVERNMENT	<u>15,627,190</u>
BOARD of EDUCATION	<u>22,996,115</u>
TOTAL APPROPRIATIONS	<u><u>38,623,305</u></u>

MEANS of FINANCING THE BUDGET

INCOME OTHER THAN CURRENT TAXES	<u>13,442,330</u>
TAXATION ON THE NET GRAND LIST of 824,029,263 @ 31.5 MILLS WILL RAISE	<u>25,180,975</u>
TOTAL REVENUES	<u><u>38,623,305</u></u>

DETERMINING THE MILL RATE

TOTAL APPROPRIATIONS	38,623,305
LESS INCOME OTHER THAN CURRENT TAXES	<u>13,442,330</u>
AMOUNT TO BE COLLECTED BY TAXES	<u><u>25,180,975</u></u>

THE GRAND LIST OF 824,029,263 @ 31.5 MILLS WILL RAISE	25,959,768
ADJUSTED TO 97.0% COLLECTIONS	25,180,975

2011-2012 REVENUE ESTIMATES

REVENUE SOURCE	2009-10 ACTUAL REVENUES	2010-11 ORIGINAL BUDGET	2011-12 REVENUE REQUEST	2011-12 BOF ESTIMATE	AMOUNT Increase/ (decrease)	PERCENT Change
GENERAL PROPERTY TAXES						
CURRENT PROPERTY TAX	\$ 23,423,646	\$ 24,586,440	\$ 24,641,440	\$ 25,180,975	\$ 594,535	2.42%
PRIOR YEAR TAXES	668,532	700,000	700,000	600,000	(100,000)	(14.29%)
INTEREST & LIEN FEES	360,957	300,000	300,000	250,000	(50,000)	(16.67%)
SUPPLEMENTAL MOTOR VEH. TAX	181,324	175,000	175,000	175,000	0	0.00%
PILOT - RETIREMENT COMMUNITY	15,324	21,000	15,000	15,000	(6,000)	(28.57%)
PILOT - HOUSING AUTHORITY	11,416	13,100	12,000	12,000	(1,100)	(8.40%)
PILOT - TELEPHONE ACCESS	52,985	50,000	10,000	20,000	(30,000)	(60.00%)
TAXES AND PRIOR LEVIES	\$ 24,714,184	\$ 25,845,540	\$ 25,853,440	\$ 26,252,975	\$ 407,435	1.58%
CHARGES FOR SERVICES						
					0	
RECORDING FEES	\$ 52,968	\$ 52,000	\$ 52,000	\$ 55,000	\$ 3,000	5.77%
CONVEYANCE TAX	75,066	60,000	55,000	100,000	40,000	66.67%
HUNTING & FISHING LICENSES	283	500	300	300	(200)	(40.00%)
VITAL STATISTICS	1,548	1,500	500	500	(1,000)	(66.67%)
MISCELLANEOUS TOWN CLERK	47,987	25,000	25,000	25,000	0	0.00%
HISTORICAL DOCUMENTS	0	4,000	0	0	(4,000)	(100.00%)
FARMLAND PRESERVATION	0	6,500	0	0	(6,500)	(100.00%)
PLANNING & ZONING	9,437	6,000	6,000	6,000	0	0.00%
SUB - DIVISION HEARINGS	3,500	3,000	2,500	3,000	0	0.00%
PUBLIC HEARINGS	686	1,500	1,500	2,000	500	33.33%
ZBA	4,052	3,500	3,500	3,500	0	0.00%
FIRE MARSHAL	186	800	800	600	(200)	(25.00%)
POLICE PERMITS	3,170	2,000	1,500	2,500	500	25.00%
INSURANCE REPORTS	451	800	800	600	(200)	(25.00%)
PARKING TICKETS	25	750	750	100	(650)	(86.67%)
HANCOCK DAM PATROL	2,886	2,670	2,670	2,500	(170)	(6.37%)
PUBLIC WORKS/METAL REIMB.	56,806	21,500	30,000	25,000	3,500	16.28%
TRANSFER STATION FEES	207,760	220,000	215,000	200,000	(20,000)	(9.09%)
TRANSFER STATION PERMITS	9,485	12,000	10,000	10,000	(2,000)	(16.67%)
CONSERVATION COMMISSION	3,005	2,000	2,000	2,500	500	25.00%
STRUCTURAL PERMITS	44,862	45,000	45,000	50,000	5,000	11.11%
ELECTRICAL PERMITS	4,015	5,000	5,000	5,000	0	0.00%
DEMOLITION PERMITS	410	600	600	600	0	0.00%
PLUMBING PERMITS	2,930	5,000	5,000	4,000	(1,000)	(20.00%)
HEATING PERMITS	3,912	4,500	4,500	5,000	500	11.11%
LIBRARY FEES	8,232	5,000	5,000	5,000	0	0.00%
RECREATION-PROGRAMS	13,162	12,000	10,000	10,000	(2,000)	(16.67%)
AIRCRAFT REGISTRATIONS	630	600	600	450	(150)	(25.00%)
FALSE ALARMS	0	2,000	2,000	500	(1,500)	100.00%
INTERTOWN REVENUES	0	0	0	0	0	#DIV/0!
EXTRA DUTY REIMBURSEMENT	72,881	5,000	0	5,000	0	100.00%
EMD TRAINING REIMBURSEMENT	0	500	500	500	0	0.00%
CHARGES FOR SERVICES	\$ 630,335	\$ 511,220	\$ 488,020	\$ 525,150	\$ 13,930	2.72%
INVESTMENT EARNINGS						
					0	
INCOME FROM INVESTMENTS	\$ 13,073	\$ 100,000	\$ 75,000	\$ 60,000	\$ (40,000)	(40.00%)
INVESTMENT EARNINGS	\$ 13,073	\$ 100,000	\$ 75,000	\$ 60,000	\$ (40,000)	(40.00%)
OTHER/MISCELLANEOUS REVENUE						
					0	
JUDICIAL REFUNDS	\$ 1,510	\$ 650	\$ 650	\$ 750	\$ 100	15.38%
WPCA REIMBURSEMENTS	121,000	50,000	50,000	55,000	5,000	10.00%
MISCELLANEOUS	47,242	10,000	10,000	2,000	(8,000)	(80.00%)
OTHER/MISC. REVENUE	\$ 169,752	\$ 60,650	\$ 60,650	\$ 57,750	\$ (2,900)	(4.78%)

2011-2012 REVENUE ESTIMATES

REVENUE SOURCE	2009-10 ACTUAL REVENUES	2010-11 ORIGINAL BUDGET	2011-12 REVENUE REQUEST	2011-12 BOF ESTIMATE	AMOUNT Increase/ (decrease)	PERCENT Change
STATE & FEDERAL GRANTS						0
PILOT STATE PROPERTY	\$ 13,987	\$ 12,405	\$ 12,405	\$ 12,220	\$ (185)	(1.49%)
ELDERLY FREEZE	28,000	3,400	3,400	3,400	0	0.00%
CIRCUIT BREAKER	64,911	75,000	75,000	75,000	0	0.00%
VETERANS GRANT	11,293	11,500	11,500	11,500	0	0.00%
MANUFACTURERS PILOT	143,676	90,000	0	0	(90,000)	(100.00%)
DISABILITY EXEMPTION	2,287	1,000	1,000	1,100	100	10.00%
CIVIL PREPAREDNESS	0	3,500	3,500	3,500	0	0.00%
E.C.S GRANT	9,727,569	9,743,270	9,743,270	9,743,270	0	0.00%
PLYMOUTH CTR PROJECT INCOME	447,946	420,000	200,000	200,000	(220,000)	(52.38%)
SCHOOL TRANSPORTATION	254,254	367,965	367,965	243,000	(124,965)	(33.96%)
OUT PLACEMENT - EXCESS COST	665,320	430,000	400,000	475,000	45,000	10.47%
BOAT REFUNDS	1,770	0	0	0	0	N/A
PEQUOT PILOT	70,077	72,095	72,095	73,040	945	1.31%
FEDERAL PILOT	1,544	1,400	1,400	1,400	0	0.00%
MISCELLANEOUS GRANTS	24,981	20,000	20,000	15,000	(5,000)	(25.00%)
LOCAL SALES TAX (NEW)	22,624	0	0	10,000 (?)		N/A
TOTAL STATE & FED. GRANTS	\$ 11,480,239	\$ 11,251,535	\$ 10,911,535	\$ 10,867,430	\$ (384,105)	(3.41%)
OTHER FINANCING SOURCES						0
CANCELLATION of PRIOR ENCUMR.	\$ 26,961	\$ 25,000	\$ 25,000	\$ 10,000	\$ (15,000)	(60.00%)
APPROPRIATION of FUND BALANCE	0	200,000	300,000	250,000	50,000	25.00%
NOTE PREMIUMS	40,618	0	0	0	0	0.00%
OPERATING TRANSFERS IN	625,000	600,000	500,000	600,000	0	0.00%
TOTAL OTHER FIN. SOURCES	\$ 692,579	\$ 825,000	\$ 825,000	\$ 860,000	\$ 35,000	4.24%
GRAND TOTAL REVENUES	\$ 37,700,162	\$ 38,593,945	\$ 38,213,645	\$ 38,623,305	\$ 29,360	0.08%

FY2011-2012
CONSOLIDATED GENERAL FUND EXPENDITURE SUMMARY

DEPT CODE	DEPARTMENT/ACTIVITY	2009-10 ACTUAL EXPEND	2010-11 ORIGINAL BUDGET	2011-12 REQUESTED	2011-12 Board of Finance	AMOUNT INCREASE/ (DECREASE)	PERCENT INCREASE/ (DECREASE)
SECTION: GENERAL GOVERNMENT							
001	MAYOR	\$ 158,901	\$ 145,290	\$ 153,288	\$ 147,040	\$ 1,750	1.20%
002	TOWN COUNCIL	5,794	5,570	5,572	5,570	-	0.00%
003	HUMAN RESOURCES	50,407	41,400	44,800	42,550	1,150	2.78%
005	COMPTROLLER	177,516	167,820	152,290	150,290	(17,530)	(10.45%)
006	CENTRAL OFFICE	139,314	127,750	136,250	127,500	(250)	(0.20%)
007	TREASURER	3,600	3,600	3,600	3,600	-	0.00%
011	REGISTRARS	33,413	48,300	50,465	47,600	(700)	(1.45%)
013	BOARD of FINANCE	75,948	127,300	127,000	127,500	200	0.16%
014	ASSESSOR	126,383	116,590	120,456	120,080	3,490	2.99%
015	BOARD of ASSESS. APPEALS	50	890	890	890	-	0.00%
016	TAX COLLECTOR	114,867	103,975	110,474	99,540	(4,435)	(4.27%)
017	LEGAL SERVICES	213,055	120,000	120,000	112,500	(7,500)	(6.25%)
018	INSURANCE	612,003	640,000	691,600	691,200	51,200	8.00%
020	EMPLOYEE BENEFITS	2,343,200	2,481,300	2,647,000	2,544,500	63,200	2.55%
021	HEART & HYPERTENSION	10,101	42,000	65,000	47,500	5,500	13.10%
022	TOWN CLERK	118,856	141,860	143,693	118,345	(23,515)	(16.58%)
023	PROBATE COURT	3,372	3,400	3,400	3,400	-	0.00%
027/028	SPECIAL SERVICES & AGING	19,945	23,250	27,400	20,500	(2,750)	(11.83%)
TOTAL	GENERAL GOVERNMENT	\$ 4,206,725	\$ 4,340,295	\$ 4,603,178	\$ 4,410,105	\$ 69,810	1.61%
SECTION: PUBLIC SAFETY							
031	FIRE MARSHAL	\$ 67,780	\$ 53,935	\$ 57,065	\$ 54,935	\$ 1,000	1.85%
032	POLICE DEPARTMENT	1,653,463	1,715,455	1,715,756	1,715,860	405	0.02%
033	EMERGENCY MANAGEMENT	12,812	17,000	17,000	17,000	-	0.00%
034	ANIMAL CONTROL	33,362	32,550	32,550	27,750	(4,800)	(14.75%)
035	COMMUNICATIONS	370,834	385,565	385,565	383,565	(2,000)	(0.52%)
036-039	FIRE DEPARTMENT	227,990	240,390	240,390	240,140	(250)	(0.10%)
TOTAL	PUBLIC SAFETY	\$ 2,366,241	\$ 2,444,895	\$ 2,448,326	\$ 2,439,250	\$ (5,645)	(0.23%)
SECTION: PUBLIC WORKS							
026	FACILITIES	\$ 307,362	\$ 300,260	\$ 298,921	\$ 285,970	\$ (14,290)	(4.76%)
040	SNOW REMOVAL	387,951	402,100	419,600	402,100	-	0.00%
041	HIGHWAY	924,532	983,715	1,020,610	985,265	1,550	0.16%
043	OTHER PUBLIC BUILDINGS	30,556	20,000	55,500	21,200	1,200	6.00%
044	TRANSFER STATION	835,710	886,305	873,656	867,770	(18,535)	(2.09%)
046	PUBLIC WORKS DIRECTOR	185,415	184,880	186,221	186,225	1,345	0.73%
047	MAINTENANCE GARAGE	409,556	440,425	459,075	447,425	7,000	1.59%
051	BUILDING INSPECTOR	104,067	97,185	87,010	70,110	(27,075)	(27.86%)
TOTAL	PUBLIC WORKS	\$ 3,185,149	\$ 3,314,870	\$ 3,400,593	\$ 3,266,065	\$ (48,805)	(1.47%)
SECTION: HEALTH & SOCIAL SERVICES							
060	HUMAN SERVICES COMMISSIOI	\$ 1,373	\$ 2,000	\$ 2,000	\$ 2,000	\$ -	0.00%
061	PUBLIC HEALTH	62,097	53,200	52,900	52,900	(300)	(0.56%)
062/063	MEDICAL DIRECTOR	67,119	68,600	68,357	68,360	(240)	(0.35%)
065	AMBULANCE CORPS	29,435	25,600	27,349	26,150	550	2.15%
066-068	PUBLIC HEALTH - OTHER	36,203	45,815	45,815	45,815	-	0.00%
TOTAL	HEALTH & SOCIAL SERVICES	\$ 196,227	\$ 195,215	\$ 196,421	\$ 195,225	\$ 10	0.01%
SECTION: LIBRARIES							
070	TERRYVILLE LIBRARY	\$ 424,410	\$ 440,845	\$ 450,311	\$ 448,625	\$ 7,780	1.76%
071	PLYMOUTH LIBRARY	19,467	19,000	19,467	23,300	4,300	22.63%
TOTAL	LIBRARIES	\$ 443,877	\$ 459,845	\$ 469,778	\$ 471,925	\$ 12,080	2.63%
SECTION: PARKS & RECREATION							
080	PARKS & RECREATION	\$ 197,650	\$ 206,210	\$ 210,330	\$ 188,565	\$ (17,645)	(8.56%)
TOTAL	PARKS & RECREATION	\$ 197,650	\$ 206,210	\$ 210,330	\$ 188,565	\$ (17,645)	(8.56%)
SECTION: DEBT SERVICE							
090	LONG-TERM DEBT INTEREST	\$ 967,702	\$ 799,240	\$ 799,240	\$ 799,240	\$ -	0.00%
091	LONG-TERM DEBT PRINCIPAL	2,451,492	2,500,760	2,500,760	2,500,760	-	0.00%
TOTAL	DEBT SERVICE	\$ 3,419,194	\$ 3,300,000	\$ 3,300,000	\$ 3,300,000	\$ -	0.00%

FY2011-2012
CONSOLIDATED GENERAL FUND EXPENDITURE SUMMARY

DEPT CODE	DEPARTMENT/ACTIVITY	2009-10 ACTUAL EXPEND	2010-11 ORIGINAL BUDGET	2011-12 REQUESTED	2011-12 Board of Finance	AMOUNT INCREASE/ (DECREASE)	PERCENT INCREASE/ (DECREASE)
<i>SECTION: LAND USE</i>							
024	PLANNING & ZONING	\$ 154,207	\$ 155,400	\$ 158,241	\$ 157,500	\$ 2,100	1.35%
025	ZBA	3,838	4,000	4,350	4,350	350	8.75%
049	CONSERVATION COMMISSION	6,176	4,350	5,700	5,300	950	21.84%
097	ECONOMIC DEVELOPMENT	39,535	41,500	43,952	32,155	(9,345)	(22.52%)
096	HISTORIC PROPERTIES	1,394	2,450	2,450	1,950	(500)	100.00%
TOTAL	LAND USE	\$ 205,150	\$ 207,700	\$ 214,693	\$ 201,255	\$ (6,445)	(3.10%)
<i>SECTION: MISCELLANEOUS</i>							
095	ST. MATTHEWS CEMETERY	\$ 2,832	\$ 2,800	\$ 2,832	\$ 2,800	\$ -	0.00%
095	HILLSIDE CEMETERY	2,000	2,000	2,000	2,000	-	0.00%
095	WEST CEMETERY	3,700	1,000	3,700	2,000	1,000	100.00%
TOTAL	MISCELLANEOUS	\$ 8,532	\$ 5,800	\$ 8,532	\$ 6,800	\$ 1,000	17.24%
<i>SECTION: CAPITAL OUTLAY</i>							
100	CAPITAL OUTLAY	\$ 530,000	\$ 630,000	\$ 650,000	\$ 650,000	\$ 20,000	3.17%
TOTAL	CAPITAL OUTLAY	\$ 530,000	\$ 630,000	\$ 650,000	\$ 650,000	\$ 20,000	3.17%
<i>SECTION: UTILITIES</i>							
030	UTILITIES	\$ 463,081	\$ 493,000	\$ 505,335	\$ 498,000	\$ 5,000	1.01%
TOTAL	UTILITIES	\$ 463,081	\$ 493,000	\$ 505,335	\$ 498,000	\$ 5,000	1.01%
TOTAL	GENERAL GOVERNMENT	\$ 15,221,826	\$ 15,597,830	\$ 16,007,186	\$ 15,627,190	\$ 29,360	0.19%
<i>SECTION: EDUCATION</i>							
099	EDUCATION	\$ 22,508,460	\$ 22,996,115	\$ 22,996,115	\$ 22,996,115	\$ -	0.00%
TOTAL	EDUCATION	\$ 22,508,460	\$ 22,996,115	\$ 22,996,115	\$ 22,996,115	\$ -	0.00%
TOTAL	GENERAL FUND	\$ 37,730,281	\$ 38,593,945	\$ 39,003,301	\$ 38,623,305	\$ 29,360	0.08%

ACCT CODE	EXPENDITURE BY DEPT.	FY09/10 ACTUAL EXPENDITURE	FY10/11 ORIGINAL BUDGET	FY 11/12 DEPT. REQUEST	FY 11/12 BOF	\$ CHANGE	% CHANGE
<u>MAYOR'S OFFICE - 01</u>							
001	Mayor	\$ 59,623	\$ 58,723	\$ 58,723	\$ 59,725	\$ 1,002	1.71%
002	Meeting Secretary	7,103	6,500	6,500	6,500	-	0.00%
003	Administrative Assistant	32,115	30,316	30,315	30,315	(1)	0.00%
004	Receptionist/Secretary	39,720	33,755	42,000	36,000	2,245	6.65%
014	Advertising	7,321	3,500	3,500	3,500	-	0.00%
016	Expenses	1,974	2,000	2,000	2,000	-	0.00%
021	Staff Education	1,586	1,750	1,750	1,500	(250)	-14.29%
005	Web Master/Tech	9,459	8,746	8,500	7,500	(1,246)	-14.25%
Total - Mayor		\$ 158,901	\$ 145,290	\$ 153,288	\$ 147,040	\$ 1,750	1.20%
<u>TOWN COUNCIL- 02</u>							
001	Council Salaries	\$ 5,794	\$ 5,570	\$ 5,572	\$ 5,570	\$ -	0.00%
Total - Town Council		\$ 5,794	\$ 5,570	\$ 5,572	\$ 5,570	\$ -	0.00%
<u>HUMAN RESOURCES -03</u>							
001	HR Director	\$ 49,340	\$ 40,000	\$ 42,000	\$ 40,000	\$ -	0.00%
015	Conferences/Memberships	300	100	300	300	200	200.00%
045	Safety Materials	67	300	500	500	200	66.67%
033	Employee Physicals	700	1,000	2,000	1,750	750	75.00%
Total - Human Resources		\$ 50,407	\$ 41,400	\$ 44,800	\$ 42,550	\$ 1,150	2.78%
<u>COMPTROLLER'S OFFICE -05</u>							
001	Comptroller	\$ 78,974	\$ 70,200	\$ 70,200	\$ 70,200	\$ -	0.00%
003	Staff	64,079	65,870	35,140	35,140	(30,730)	-46.65%
005	Overtime	4,606	4,000	2,000	2,000	(2,000)	-50.00%
007	Longevity	1,850	1,350	950	950	(400)	-29.63%
012	Contract Services	7,555	7,000	7,000	7,000	-	0.00%
013	Service Contracts	5,583	9,500	9,000	9,000	(500)	-5.26%
015	Conferences & Memberships	1,065	650	750	750	100	15.38%
018	Office Supplies	4,205	3,500	2,500	2,500	(1,000)	-28.57%
021	Education/Training	-	750	750	750	-	0.00%
004	Part-Time	8,683	5,000	22,000	20,000	15,000	300.00%
099	Bank Charges	916	-	2,000	2,000	2,000	100.00%
Total - Comptroller		\$ 177,516	\$ 167,820	\$ 152,290	\$ 150,290	\$ (17,530)	-10.45%
<u>CENTRAL OFFICE -06</u>							
012	Tech Support	\$ 54,135	\$ 52,500	\$ 55,000	\$ 52,500	\$ -	0.00%
004	Flex Workers	15,177	-	-	-	-	0.00%
013	Service Contracts	21,403	18,000	18,000	18,000	-	0.00%
018	Office Supplies	22,266	7,500	7,500	7,500	-	0.00%
019	Postage	10,922	16,750	16,500	16,000	(750)	-4.48%
022	Duplicating	-	7,500	7,500	7,500	-	0.00%
024	Mileage	6,920	9,500	9,250	9,000	(500)	-5.26%
027	Technology Upgrades	7,191	13,500	20,000	14,500	1,000	7.41%
028	Internet Access Fees	1,300	2,500	2,500	2,500	-	0.00%
Total - Central Office		\$ 139,314	\$ 127,750	\$ 136,250	\$ 127,500	\$ (250)	-0.20%

ACCT CODE	EXPENDITURE BY DEPT.	FY09/10 ACTUAL EXPENDITURE	FY10/11 ORIGINAL BUDGET	FY 11/12 DEPT. REQUEST	FY 11/12 BOF	\$ CHANGE	% CHANGE
<u>TREASURER -07</u>							
001	Treasurer	\$ 3,600	\$ 3,600	\$ 3,600	\$ 3,600	\$ -	0.00%
Total - Treasurer		\$ 3,600	\$ 3,600	\$ 3,600	\$ 3,600	\$ -	0.00%
<u>REGISTRAR OF VOTERS -11</u>							
001	Registrars	\$ 21,385	\$ 22,000	\$ 22,600	\$ 22,000	\$ -	0.00%
002	Deputy Registrars	2,861	5,500	5,665	5,500	-	0.00%
004	Election Workers	4,379	13,000	13,000	12,500	(500)	-3.85%
014	Advertising	577	1,000	1,000	1,000	-	0.00%
015	Conferences & Memberships	1,344	1,100	1,400	1,100	-	0.00%
017	Printing	2,178	3,000	3,000	3,000	-	0.00%
018	Office Supplies	10	500	500	350	(150)	-30.00%
020	Maintenance & Repairs	350	1,500	2,000	1,500	-	0.00%
030	Signs	154	300	200	250	(50)	-16.67%
031	Rentals	100	200	400	200	-	0.00%
032	Voting Maching Inspection	-	1	200	-	(1)	-100.00%
042	Telephone	-	-	200	-	-	0.00%
052	Canvass	75	200	300	200	-	0.00%
Total - Registrars		\$ 33,413	\$ 48,301	\$ 50,465	\$ 47,600	\$ (701)	-1.45%
<u>BOARD OF FINANCE -13</u>							
002	Meeting Secretary	\$ 4,246	\$ 3,300	\$ 3,000	\$ 3,500	\$ 200	6.06%
050	Town Reports	1,202	4,000	4,000	4,000	-	0.00%
051	Independent Audit	70,500	70,000	70,000	70,000	-	0.00%
099	Contingency	-	50,000	50,000	50,000	-	0.00%
Total - Bd. Of Finance		\$75,948	\$127,300	\$127,000	\$127,500	\$200	0.16%
<u>ASSESSOR - 14</u>							
001	Assessor	\$ 66,201	\$ 64,316	\$ 64,316	\$ 64,315	\$ (1)	0.00%
003	Staff	42,386	30,174	35,140	35,140	4,966	16.46%
004	PT Assessors	3,000	3,000	3,000	3,000	-	0.00%
006	Code Change	-	1,000	400	-	(1,000)	-100.00%
007	Longevity Pay	900	400	400	725	325	81.25%
013	Service Contracts	12,568	14,000	13,500	13,500	(500)	-3.57%
015	Conferences & Memberships	405	400	400	400	-	0.00%
018	Office Supplies	798	800	800	500	(300)	-37.50%
021	Education	125	500	500	500	-	0.00%
014	Personal Property Audits	-	2,000	2,000	2,000	-	0.00%
Total - Assessor		\$ 126,383	\$ 116,590	\$ 120,456	\$ 120,080	\$ 3,490	2.99%
<u>BOARD OF ASSESSMENT APPE</u>							
004	Salaries	\$ 50	\$ 750	\$ 750	\$ 750	\$ -	0.00%
015	Conferences & Memberships	-	75	75	75	-	0.00%
017	Printing	-	50	50	50	-	0.00%
018	Office Supplies	-	15	15	15	-	0.00%
Total - Assessment Appeals		\$ 50	\$ 890	\$ 890	\$ 890	\$ -	0.00%

ACCT CODE	EXPENDITURE BY DEPT.	FY09/10 ACTUAL EXPENDITURE	FY10/11 ORIGINAL BUDGET	FY 11/12 DEPT. REQUEST	FY 11/12 BOF	\$ CHANGE	% CHANGE
<u>TAX COLLECTOR -16</u>							
001	Tax Collector	\$ 44,703	\$ 43,870	\$ 45,000	\$ 40,000	\$ (3,870)	-8.82%
003	Staff	29,297	30,175	35,140	35,140	4,965	16.45%
004	Part-Time	-	1,000	1,000	1,000	-	0.00%
005	Overtime	169	500	500	750	250	50.00%
006	Code Change	200	-	340	-	-	0.00%
007	Longevity	525	425	525	525	100	23.53%
013	Service Contracts	15,488	18,000	19,115	19,115	1,115	6.19%
014	Advertising	1,984	550	600	750	200	36.36%
015	Conferences & Memberships	283	600	600	600	-	0.00%
018	Office Supplies	777	1,745	886	890	(855)	-49.00%
019	Postage Meter Rentals	545	1,110	768	770	(340)	-30.63%
023	Tax Refunds	20,894	6,000	6,000	-	(6,000)	-100.00%
Total - Tax Collector		\$ 114,867	\$ 103,975	\$ 110,474	\$ 99,540	\$ (4,435)	-4.27%
<u>LEGAL SERVICES -17</u>							
012	Town Attorney	\$ 92,411	\$ 46,000	\$ 46,000	\$ 46,000	\$ -	0.00%
013	Labor Attorney	112,918	71,500	71,500	65,000	(6,500)	-9.09%
014	Delinquent Collections	7,726	2,500	2,500	1,500	(1,000)	-40.00%
Total - Legal Services		\$ 213,055	\$ 120,000	\$ 120,000	\$ 112,500	\$ (7,500)	-6.25%
<u>INSURANCE - 18</u>							
060	Workers Compensation	\$ 314,279	\$ 347,900	\$ 390,000	\$ 389,600	\$ 41,700	11.99%
061	Property & Casualty	245,302	225,000	235,000	235,000	10,000	4.44%
062	Umbrella	25,500	25,500	25,500	25,500	-	0.00%
063	Public Official Liability	8,036	27,500	27,000	27,000	(500)	-1.82%
064	Police Liability	-	14,000	14,000	14,000	-	0.00%
065	Insurance Claims- Deductibles	18,886	100	100	100	-	0.00%
Total - Insurance		\$ 612,003	\$ 640,000	\$ 691,600	\$ 691,200	\$ 51,200	8.00%
<u>EMPLOYEE BENEFITS -20</u>							
066	Bonding	\$ 6,109	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	0.00%
070	Accident/Life Insurance	43,646	28,800	30,000	30,000	1,200	4.17%
071	Pensions	450,539	487,000	500,000	500,000	13,000	2.67%
073	Health Insurance	1,298,877	1,250,000	1,260,000	1,260,000	10,000	0.80%
075	Social Security	321,671	395,000	395,000	395,000	-	0.00%
076	Unemployment	18,055	5,000	4,000	4,000	(1,000)	-20.00%
078	Actuarial/Professional Fees	24,080	16,000	16,000	16,000	-	0.00%
079	Wage/Benefit Adjustments	21,473	25,000	150,000	50,000	25,000	100.00%
080	Educational Incentives	23,000	28,000	28,000	28,000	-	0.00%
081	Retirees Health Insurance	135,750	220,000	232,500	230,000	10,000	4.55%
099	Other Post Employment Benefit	-	25,000	30,000	30,000	5,000	20.00%
Total - Employee Benefits		\$ 2,343,200	\$ 2,481,300	\$ 2,647,000	\$ 2,544,500	\$ 63,200	2.55%
<u>HEART AND HYPERTENSION CLAIMS -21</u>							
	Salaries	\$ 10,101	\$ 30,000	\$ 50,000	\$ 37,500	\$ 7,500	25.00%
	Heart & Hypertension Benefit	-	12,000	15,000	10,000	(2,000)	-16.67%
Total - Heart & Hypertension		\$ 10,101	\$ 42,000	\$ 65,000	\$ 47,500	\$ 5,500	13.10%

ACCT CODE	EXPENDITURE BY DEPT.	FY09/10 ACTUAL EXPENDITURE	FY10/11 ORIGINAL BUDGET	FY 11/12 DEPT. REQUEST	FY 11/12 BOF	\$ CHANGE	% CHANGE
<u>TOWN CLERK -22</u>							
001	Town Clerk	\$ 48,146	\$ 47,005	\$ 48,415	\$ 47,005	\$ -	0.00%
003	Staff	54,710	60,355	60,353	37,140	(23,215)	-38.46%
006	Code Change	35	200	500	-	(200)	-100.00%
007	Longevity	325	400	625	400	-	0.00%
012	Records- Computer	13,699	25,000	25,000	25,000	-	0.00%
013	Service Contracts	-	400	400	400	-	0.00%
014	Advertising	-	1,000	1,000	1,000	-	0.00%
015	Conferences & Memberships	1,209	1,350	1,350	1,350	-	0.00%
018	Office Supplies	295	1,000	1,000	1,000	-	0.00%
021	Education	225	1,200	1,100	1,100	(100)	-8.33%
023	Vital Statistics	212	400	400	400	-	0.00%
039	Fees & Services	-	50	50	50	-	0.00%
052	Ordinance Codification	-	3,500	3,500	3,500	-	0.00%
Total - Town Clerk		\$ 118,856	\$ 141,860	\$ 143,693	\$ 118,345	\$ (23,515)	-16.58%
<u>PROBATE COURT -23</u>							
018	Office Supplies	\$ 792	\$ -	\$ -	\$ -	\$ -	0.00%
019	Postage	2,580	900	900	900	-	0.00%
038	Microfilming	-	2,500	2,500	2,500	-	0.00%
Total - Probate		\$ 3,372	\$ 3,400	\$ 3,400	\$ 3,400	\$ -	0.00%
<u>SPECIAL SERVICES -27 & 28</u>							
012	Family Services	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000	\$ -	0.00%
013	Beautification Committee	2,900	2,500	2,900	2,500	-	0.00%
015	COST/CCM	925	2,500	3,500	1,000	(1,500)	-60.00%
017	BCO	-	1,500	3,500	-	(1,500)	-100.00%
018	Historical Society	2,000	2,000	2,000	2,000	-	0.00%
016	Memorial Day Parade	2,615	2,750	3,500	3,000	250	9.09%
Total- Special Services		\$ 19,440	\$ 22,250	\$ 26,400	\$ 19,500	\$ (2,750)	-12.36%
<u>AGING SERVICES - 29</u>							
016	Expenses	\$ 505	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.00%
Total Aging Services		\$ 505	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.00%

ACCT CODE	EXPENDITURE BY DEPT.	FY09/10 ACTUAL EXPENDITURE	FY10/11 ORIGINAL BUDGET	FY 11/12 DEPT. REQUEST	FY 11/12 BOF	\$ CHANGE	% CHANGE
<u>FIRE MARSHAL -31</u>							
002	Secretary	\$ 3,417	\$ 3,500	\$ 6,500	\$ 4,500	\$ 1,000	28.57%
004	Fire Marshal	59,089	45,000	45,000	45,000	-	0.00%
011	Training	725	1,000	1,000	870	(130)	-13.00%
013	Service Contracts	1,155	1,750	2,230	2,230	480	27.43%
014	Advertising	-	200	200	200	-	0.00%
015	Dues & Memberships	470	485	525	525	40	8.25%
018	Office Supplies	426	500	500	500	-	0.00%
020	MV Service & Repair	140	200	200	200	-	0.00%
022	Investigative Equipment	1,571	500	500	500	-	0.00%
017	Fire Code Manual	788	800	410	410	(390)	-48.75%
Total - Fire Marshal		\$ 67,780	\$ 53,935	\$ 57,065	\$ 54,935	\$ 1,000	1.85%

POLICE DEPARTMENT -32

001	Police Chief Salary	\$ 73,733	\$ 78,025	\$ 78,025	\$ 78,025	\$ -	0.00%
002	Police Captain Salary	59,921	69,180	69,180	69,180	-	0.00%
003	F/T Salaries	946,133	951,495	951,495	965,000	13,505	1.42%
004	P/T Salaries	13,615	10,000	10,000	-	(10,000)	-100.00%
005	Overtime	114,964	120,000	120,000	120,000	-	0.00%
006	Sergeants	163,781	258,720	258,721	258,720	-	0.00%
007	Seniority Pay	6,900	7,700	6,500	6,500	(1,200)	-15.58%
008	Holiday Pay	68,492	66,960	66,960	66,960	-	0.00%
009	Crossing Guards	18,133	21,000	21,000	20,000	(1,000)	-4.76%
010	Extra Duty	69,246	-	-	-	-	0.00%
011	Training-In House	48,134	46,000	46,000	46,000	-	0.00%
013	Service Contracts	1,141	5,500	7,000	7,000	1,500	27.27%
015	Dues & Fees	516	2,500	2,500	2,500	-	0.00%
016	Police Commission Expenses	1,059	1,500	1,500	1,500	-	0.00%
018	Office Supplies	7,718	10,000	10,000	8,000	(2,000)	-20.00%
020	Repairs & Supplies	13,154	12,000	12,000	12,000	-	0.00%
022	Investigative Supplies	3,548	5,000	5,000	5,000	-	0.00%
027	Electrical Repairs & Supplies	10,816	10,000	10,000	9,500	(500)	-5.00%
029	Prisoner Food	974	750	750	750	-	0.00%
033	Physicals	-	1,375	1,375	1,375	-	0.00%
	Clothing Allowance	20,334	23,000	23,000	23,000	-	0.00%
036	Cleaning Allowance	11,000	11,000	11,000	11,500	500	4.55%
052	Examination Expenses	-	3,000	3,000	3,000	-	0.00%
054	Crime Watch	-	500	500	100	(400)	-80.00%
056	Junk Car Removal	150	250	250	250	-	0.00%
Total - Police Dept.		\$ 1,653,463	\$ 1,715,455	\$ 1,715,756	\$ 1,715,860	\$ 405	0.02%

ACCT CODE	EXPENDITURE BY DEPT.	FY09/10 ACTUAL EXPENDITURE	FY10/11 ORIGINAL BUDGET	FY 11/12 DEPT. REQUEST	FY 11/12 BOF	\$ CHANGE	% CHANGE
<u>EMERGENCY MANAGEMENT -33</u>							
004	Director	\$ 3,300	\$ 3,300	\$ 3,300	\$ 3,300	\$ -	0.00%
011	Training	-	700	700	700	-	0.00%
013	Generator Maintenance	4,893	7,000	7,000	7,000	-	0.00%
016	Emergency Expenses	105	200	200	200	-	0.00%
026	Equipment Supplies	-	500	500	500	-	0.00%
029	Food Supplies	-	300	300	300	-	0.00%
040	Utilities	4,514	5,000	5,000	5,000	-	0.00%
Total - Emergency Mgmt.		\$ 12,812	\$ 17,000	\$ 17,000	\$ 17,000	\$ -	0.00%
<u>ANIMAL CONTROL -34</u>							
004	PT Animal Control Salary	\$ 12,362	\$ 10,000	\$ 10,000	\$ 6,000	\$ (4,000)	-40.00%
016	Dog Pound Expenses	21,000	21,000	21,000	21,000	-	0.00%
035	Clothing Allowance	-	1,050	1,050	500	(550)	-52.38%
036	Cleaning Allowance	-	500	500	250	(250)	-50.00%
Total - Animal Control		\$ 33,362	\$ 32,550	\$ 32,550	\$ 27,750	\$ (4,800)	-14.75%
<u>COMMUNICATIONS -35</u>							
002	Secretary	\$ 200	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.00%
003	F/T Salaries	257,320	263,540	263,540	263,540	(0)	0.00%
004	P/T Salaries	71,220	75,000	75,000	75,000	-	0.00%
005	Overtime	3,839	7,500	7,500	6,500	(1,000)	-13.33%
007	Seniority Pay	525	925	925	925	-	0.00%
011	Training	9,308	12,000	12,000	11,000	(1,000)	-8.33%
013	Service Contracts	27,801	25,000	25,000	25,000	-	0.00%
018	Office Supplies	621	600	600	600	-	0.00%
Total - Communications		\$ 370,834	\$ 385,565	\$ 385,565	\$ 383,565	\$ (2,000)	-0.52%

ACCT CODE	EXPENDITURE BY DEPT.	FY09/10 ACTUAL EXPENDITURE	FY10/11 ORIGINAL BUDGET	FY 11/12 DEPT. REQUEST	FY 11/12 BOF	\$ CHANGE	% CHANGE
<u>FIRE DEPARTMENT -36</u>							
002	Secretary	\$ 1,168	\$ 1,200	\$ 1,200	\$ 1,500	\$ 300	25.00%
012	Contract Services	13,606	17,500	17,500	17,500	-	0.00%
013	Building Maintenance	10,486	12,500	12,500	12,500	-	0.00%
015	Conferences & Memberships	210	400	400	400	-	0.00%
016	Fire Commission Expenses	163	400	400	400	-	0.00%
018	Office Supplies	-	200	200	200	-	0.00%
020	Truck Repairs	5,580	6,500	6,500	6,500	-	0.00%
021	Education	14,401	16,000	16,000	16,000	-	0.00%
022	Janitorial Supplies	1,659	1,700	1,700	1,700	-	0.00%
025	Equipment	8,718	8,750	8,750	8,750	-	0.00%
026	Pressurized Tank Repair	2,524	2,525	2,525	2,525	-	0.00%
027	Radio Repairs	3,545	2,800	2,800	2,800	-	0.00%
028	Ladder Truck Testing/Repairs	5,136	6,500	6,500	6,500	-	0.00%
029	Food Supplies	-	300	300	300	-	0.00%
030	Radio Replacement Program	2,028	1,900	1,900	1,900	-	0.00%
033	Physicals	10,385	13,000	13,000	11,000	(2,000)	-15.38%
037	Hose Program	2,040	2,040	2,040	2,040	-	0.00%
048	Refuse Removal	1,000	1,100	1,100	1,100	-	0.00%
052	Refurbish Trucks	2,051	1,500	1,500	1,500	-	0.00%
053	Extinguisher Refills	1,640	1,600	1,600	1,600	-	0.00%
054	Fresh Air Maintenance	8,078	8,080	8,080	8,080	-	0.00%
055	Training Equipment	2,312	3,375	3,375	3,375	-	0.00%
056	HAZMAT	1,939	2,000	2,000	2,000	-	0.00%
057	Protective Gear	18,503	18,500	18,500	18,500	-	0.00%
060	Fireman's Compensation	42,000	42,000	42,000	42,000	-	0.00%
061	Fire Chief Expenses	3,200	3,200	3,200	3,200	-	0.00%
062	Ass't Chief Expenses	4,200	4,200	4,200	4,200	-	0.00%
063	Hurst Program	7,678	7,800	7,800	7,800	-	0.00%
064	Hydrant Plan Reviews	2,250	2,500	2,500	2,500	-	0.00%
Total - Fire Dept.		\$ 176,500	\$ 190,070	\$ 190,070	\$ 188,370	\$ (1,700)	-0.89%
<u>T.F.D - HEADQUARTERS -37</u>							
012	Janitor	\$ 2,550	\$ 2,550	\$ 2,550	\$ 2,550	\$ -	0.00%
040	Heat	7,785	7,900	7,900	8,100	200	2.53%
041	Electricity, Gas & Water	11,129	10,500	10,500	10,750	250	2.38%
042	Telephone	2,971	2,470	2,470	2,470	-	0.00%
Total - TFD Headquarters		\$ 24,435	\$ 23,420	\$ 23,420	\$ 23,870	\$ 450	1.92%
<u>T.F.D.- PLYMOUTH STATION -38</u>							
012	Janitor	\$ 2,200	\$ 2,200	\$ 2,200	\$ 2,200	\$ -	0.00%
040	Heat	5,233	5,000	5,000	5,000	-	0.00%
041	Electricity, Gas & Water	2,790	3,000	3,000	4,000	1,000	33.33%
042	Telephone	2,255	2,300	2,300	2,300	-	0.00%
Total - Plymouth Station		\$ 12,479	\$ 12,500	\$ 12,500	\$ 13,500	\$ 1,000	8.00%
<u>T.F.D.- FALL MOUNTAIN STATION -39</u>							
012	Janitor	\$ 2,200	\$ 2,200	\$ 2,200	\$ 2,200	\$ -	0.00%
040	Heat	6,731	6,000	6,000	6,000	-	0.00%
041	Electricity, Gas & Water	4,455	5,000	5,000	5,000	-	0.00%
042	Telephone	1,190	1,200	1,200	1,200	-	0.00%
Total - Fall Mtn. Station		\$ 14,576	\$ 14,400	\$ 14,400	\$ 14,400	\$ -	0.00%

ACCT CODE	EXPENDITURE BY DEPT.	FY09/10 ACTUAL EXPENDITURE	FY10/11 ORIGINAL BUDGET	FY 11/12 DEPT. REQUEST	FY 11/12 BOF	\$ CHANGE	% CHANGE
<u>FACILITIES -026</u>							
001	Custodian -Town Hall	\$ 36,747	\$ 47,381	\$ 41,267	\$ 41,270	\$ (6,111)	-12.90%
003	Staff	39,386	39,179	39,179	41,000	1,821	4.65%
005	Overtime	19,555	8,000	8,800	4,000	(4,000)	-50.00%
007	Longevity	725	200	200	200	-	0.00%
013	Service Contracts	24,149	16,500	16,000	16,000	(500)	-3.03%
020	Repairs & Supplies	14,636	14,000	14,000	14,000	-	0.00%
037	Sewer User Fees (townwide)	24,729	24,500	25,413	25,000	500	2.04%
040	Heat	40,495	45,000	48,780	45,000	-	0.00%
041	Electricity	58,345	66,000	63,000	60,000	(6,000)	-9.09%
	Employee Safety Committee	-	-	1,000	-	-	0.00%
042	Telephone	45,204	36,000	36,000	36,000	-	0.00%
043	Water	3,392	3,500	5,282	3,500	-	0.00%
Total - Facilities		\$ 307,362	\$ 300,260	\$ 298,921	\$ 285,970	\$ (14,290)	-4.76%
<u>UTILITIES -30</u>							
031	Hydrant Rentals	\$ 281,569	\$ 310,000	\$ 319,335	\$ 315,000	\$ 5,000	1.61%
041	Street Lights	181,512	178,000	178,000	178,000	-	0.00%
042	Telephone (cell phones)	-	5,000	8,000	5,000	-	0.00%
Total -Utilities		\$ 463,081	\$ 493,000	\$ 505,335	\$ 498,000	\$ 5,000	1.01%
<u>SNOW REMOVAL SERVICES -40</u>							
005	Overtime	\$ 88,571	\$ 90,000	\$ 95,000	\$ 90,000	\$ -	0.00%
012	Contract Services	-	37,000	37,000	37,000	-	0.00%
020	Supplies & Equipment	17,016	20,000	20,000	20,000	-	0.00%
046	Sand & Salt	282,491	255,000	267,500	255,000	-	0.00%
030	Mailbox Damage	(127)	100	100	100	-	0.00%
Total - Snow Removal		\$ 387,951	\$ 402,100	\$ 419,600	\$ 402,100	\$ -	0.00%
<u>HIGHWAY SERVICES -41</u>							
001	Superintendent	\$ 66,554	\$ 68,345	\$ 68,345	\$ 68,345	\$ -	0.00%
003	Regular Wages	486,026	580,000	580,000	580,000	-	0.00%
005	Overtime	69,839	56,650	65,000	56,650	-	0.00%
006	Call-In Pay	6,629	6,000	6,500	6,000	-	0.00%
007	Longevity	3,425	3,500	2,800	2,800	(700)	-20.00%
008	Unused Vacation	5,540	4,000	4,000	4,000	-	0.00%
012	Contract Services	142,624	110,000	120,000	112,500	2,500	2.27%
015	Conferences & Memberships	171	500	500	200	(300)	-60.00%
020	Repairs & Supplies	85,762	100,000	120,000	104,000	4,000	4.00%
021	Education & Training	1,015	1,500	1,000	1,000	(500)	-33.33%
030	Street Signs	11,999	10,000	10,000	8,000	(2,000)	-20.00%
031	Meal Allowance	2,493	2,200	2,200	2,200	-	0.00%
034	Clothing Allowance	9,975	10,000	10,500	10,000	-	0.00%
035	Heat	12,468	11,250	12,195	12,000	750	6.67%
040	Electricity	4,132	3,400	3,400	3,400	-	0.00%
041	Telephone/Cable	2,317	3,100	2,400	2,400	(700)	-22.58%
042	Water	275	270	270	270	-	0.00%
045	Safety	3,635	3,000	2,500	2,500	(500)	-16.67%
051	Environmental Compliance	9,654	10,000	9,000	9,000	(1,000)	-10.00%
Total - Highway Dept.		\$ 924,532	\$ 983,715	\$ 1,020,610	\$ 985,265	\$ 1,550	0.16%

ACCT CODE	EXPENDITURE BY DEPT.	FY09/10 ACTUAL EXPENDITURE	FY10/11 ORIGINAL BUDGET	FY 11/12 DEPT. REQUEST	FY 11/12 BOF	\$ CHANGE	% CHANGE
<u>OTHER PUBLIC BUILDINGS -43</u>							
001	Facilities Manager	\$ -	\$ -	\$ 12,500	\$ -	\$ -	0.00%
012	Contract Services	\$ -	\$ 3,000	\$ 5,000	\$ 3,000	\$ -	0.00%
020	Repairs & Supplies	5,150	5,000	8,000	5,000	-	0.00%
040	Heat	24,908	10,800	27,000	12,000	1,200	11.11%
041	Electricity	498	1,000	2,500	1,000	-	0.00%
043	Water	-	200	500	200	-	0.00%
Total - Other Buildings		\$ 30,556	\$ 20,000	\$ 55,500	\$ 21,200	\$ 1,200	6.00%
<u>TRANSFER STATION -44</u>							
001	Attendant	\$ 44,266	\$ 43,120	\$ 43,120	\$ 43,120	\$ -	0.00%
005	Overtime	39,356	35,000	42,000	36,000	1,000	2.86%
012	Contract Services	692,255	732,325	723,006	723,010	(9,315)	-1.27%
020	Repairs & Supplies	21,745	18,000	18,000	18,000	-	0.00%
031	Dump Rental	6,590	6,750	7,000	7,000	250	3.70%
041	Electricity	6,134	4,500	4,600	4,600	100	2.22%
042	Telephone	584	710	720	720	10	1.41%
043	Water	142	400	210	320	(80)	-20.00%
049	Tire Disposal	3,000	5,000	5,000	5,000	-	0.00%
050	DEP Permit	1,225	15,500	5,000	5,000	(10,500)	-67.74%
051	Landfill Testing	20,411	25,000	25,000	25,000	-	0.00%
Total - Transfer Station		\$ 835,710	\$ 886,305	\$ 873,656	\$ 867,770	\$ (18,535)	-2.09%
<u>PUBLIC WORKS OFFICE -46</u>							
001	Director	\$ 94,321	\$ 93,962	\$ 93,962	\$ 93,965	\$ 3	0.00%
002	Secretary	32,519	32,798	35,139	35,140	2,342	7.14%
003	Engineering Tech	47,596	47,595	47,595	47,595	-	0.00%
005	Overtime	3,036	2,000	2,000	2,000	-	0.00%
007	Longevity	525	525	525	525	-	0.00%
012	Contract Services	900	3,000	3,000	3,000	-	0.00%
014	Advertising	77	500	500	500	-	0.00%
015	Conferences & Memberships	2,248	2,500	2,500	2,500	-	0.00%
018	Office Supplies	3,606	2,000	1,000	1,000	(1,000)	-50.00%
004	P/T Wages	587	-	-	-	-	0.00%
Total- Public Works Office		\$ 185,415	\$ 184,880	\$ 186,221	\$ 186,225	\$ 1,345	0.73%
<u>MAINTENANCE GARAGE -47</u>							
001	Mechanic	\$ 60,977	\$ 61,686	\$ 61,686	\$ 61,685	\$ (1)	0.00%
003	Assistant Mechanic	50,001	51,305	51,305	51,305	-	0.00%
005	Overtime	9,744	11,000	11,000	10,000	(1,000)	-9.09%
011	Education & Training	-	500	200	200	(300)	-60.00%
018	Office Supplies	560	200	500	200	-	0.00%
020	Repairs & Supplies	80,318	98,000	110,000	100,000	2,000	2.04%
034	Tool Allowance	624	624	624	625	1	0.16%
040	Heat	13,187	12,500	13,550	13,200	700	5.60%
041	Electricity	15,431	12,000	11,000	12,000	-	0.00%
042	Telephone	2,498	2,700	2,700	2,700	-	0.00%
043	Water	383	410	410	410	-	0.00%
044	Gasoline & Motor Oil	160,915	168,000	172,600	172,600	4,600	2.74%
049	Tires & Tubes	13,846	18,000	20,000	19,000	1,000	5.56%
051	Environmental Compliance	1,071	3,500	3,500	3,500	-	0.00%
Total - Maint. Garage		\$ 409,556	\$ 440,425	\$ 459,075	\$ 447,425	\$ 7,000	1.59%

ACCT CODE	EXPENDITURE BY DEPT.	FY09/10 ACTUAL EXPENDITURE	FY10/11 ORIGINAL BUDGET	FY 11/12 DEPT. REQUEST	FY 11/12 BOF	\$ CHANGE	% CHANGE
<u>BUILDING INSPECTOR -51</u>							
001	Building Inspector	\$ 69,812	\$ 59,310	\$ 59,310	\$ 59,310	\$ 0	0.00%
002	Secretary	29,948	30,175	-	-	(30,175)	-100.00%
004	Code Enforcement	-	-	10,000	2,500	2,500	100.00%
005	Overtime	446	-	10,000	3,500	3,500	100.00%
007	Longevity	200	200	200	-	(200)	-100.00%
012	Contract Services	1,911	3,500	3,500	2,500	(1,000)	-28.57%
015	Conferences & Memberships	604	1,000	1,000	800	(200)	-20.00%
017	Reference Manuals	211	2,000	2,000	1,000	(1,000)	-50.00%
018	Office Supplies	935	1,000	1,000	500	(500)	-50.00%
Total - Building Dept.		\$ 104,067	\$ 97,185	\$ 87,010	\$ 70,110	\$ (27,075)	-27.86%
<u>HUMAN SERVICES COMMISSION -60</u>							
002	Salaries	\$ 1,373	\$ 2,000	\$ 2,000	\$ 2,000	\$ -	0.00%
Total - Human Services		\$ 1,373	\$ 2,000	\$ 2,000	\$ 2,000	\$ -	0.00%
<u>PUBLIC HEALTH - 61</u>							
003	F/T Wages	\$ 41,782	\$ 51,500	\$ 51,500	\$ 51,500	\$ -	0.00%
005	Overtime	790	300	500	500	200	66.67%
006	Home Health Aides	216	-	-	-	-	0.00%
012	Contract Services	18,731	200	200	200	-	0.00%
014	Advertising	216	-	-	-	-	0.00%
015	Dues & Subscriptions	-	1,000	500	500	(500)	-50.00%
018	Office Supplies	72	200	200	200	-	0.00%
020	Medical Supplies	71	-	-	-	-	0.00%
021	Education	220	-	-	-	-	0.00%
Total Public Health		\$ 62,097	\$ 53,200	\$ 52,900	\$ 52,900	\$ (300)	-0.56%
<u>MEDICAL DIRECTOR -62 & 63</u>							
001	Medical Director Salary	\$ 8,721	\$ 8,900	\$ 8,900	\$ 8,900	\$ -	0.00%
006	Podiatry Clinic	1,065	1,150	1,150	1,150	-	0.00%
012	Contractual Service	57,292	57,300	57,307	57,310	10	0.02%
	Hepatitis B Vaccine	40	1,250	1,000	1,000	(250)	-20.00%
Total - Medical Director		\$ 67,119	\$ 68,600	\$ 68,357	\$ 68,360	\$ (240)	-0.35%

ACCT CODE	EXPENDITURE BY DEPT.	FY09/10 ACTUAL EXPENDITURE	FY10/11 ORIGINAL BUDGET	FY 11/12 DEPT. REQUEST	FY 11/12 BOF	\$ CHANGE	% CHANGE
<u>AMBULANCE CORPS -65</u>							
020	Repairs & Supplies	\$ 1,010	\$ 1,000	\$ 1,000	\$ 800	\$ (200)	-20.00%
037	CMED Assessment	7,093	7,200	7,549	7,550	350	4.86%
040	Heat	5,244	4,200	4,200	4,200	-	0.00%
041	Electricity	11,195	10,000	10,000	10,000	-	0.00%
042	Telephone	2,765	2,100	2,600	2,100	-	0.00%
043	Water	2,127	1,100	2,000	1,500	400	36.36%
Total - Ambulance		\$ 29,435	\$ 25,600	\$ 27,349	\$ 26,150	\$ 550	2.15%

<u>NORTH CENTRAL REGIONAL MENTAL HEALTH- 66</u>							
012	North Central Health	\$ 814	\$ 815	\$ 815	\$ 815	\$ -	0.00%
Total - Regional Mental He.		\$ 814	\$ 815	\$ 815	\$ 815	\$ -	0.00%

<u>ELDERLY TRANSPORTATION -67</u>							
012	Elderly Transportation	\$35,389	\$45,000	\$45,000	\$45,000	\$0	0.00%
Total - Elderly Trans.		\$35,389	\$45,000	\$45,000	\$45,000	\$0	0.00%

ACCT CODE	EXPENDITURE BY DEPT.	FY09/10 ACTUAL EXPENDITURE	FY10/11 ORIGINAL BUDGET	FY 11/12 DEPT. REQUEST	FY 11/12 BOF	\$ CHANGE	% CHANGE
<u>TERRYVILLE PUBLIC LIBRARY -70</u>							
001	Librarian	\$ 59,273	\$ 60,127	\$ 60,305	\$ 60,305	\$ 178	0.30%
003	F/T Salaries	130,479	134,388	134,387	134,390	2	0.00%
004	P/T Salaries	61,022	59,500	67,330	66,000	6,500	10.92%
005	Overtime	386	200	200	200	-	0.00%
012	Automated Services	39,730	39,730	39,730	39,730	-	0.00%
013	Service Contracts	18,211	18,000	21,559	21,500	3,500	19.44%
015	Conferences & Memberships	1,651	2,250	2,250	2,250	-	0.00%
016	Program Supplies	3,456	3,500	3,500	3,500	-	0.00%
018	Office Supplies	3,957	4,400	4,400	4,400	-	0.00%
019	Postage	869	1,500	1,500	1,500	-	0.00%
020	Repairs & Supplies	13,219	14,500	13,500	13,500	(1,000)	-6.90%
021	Education	271	500	500	400	(100)	-20.00%
040	Heat	5,587	12,000	11,000	11,000	(1,000)	-8.33%
041	Electricity	22,579	24,000	24,000	24,000	-	0.00%
042	Telephone	1,628	2,700	2,700	2,500	(200)	-7.41%
043	Water	469	450	450	450	-	0.00%
053	Audio Visual Materials	7,096	7,100	7,000	7,000	(100)	-1.41%
054	Books	51,531	53,000	53,000	53,000	-	0.00%
055	Periodicals	2,995	3,000	3,000	3,000	-	0.00%
Total - Terryville Library		\$ 424,410	\$ 440,845	\$ 450,311	\$ 448,625	\$ 7,780	1.76%

<u>PLYMOUTH LIBRARY -71</u>							
037	Library Contributions	\$ 19,467	\$ 19,000	\$ 19,467	\$ 23,300	\$ 4,300	22.63%
Total Plymouth Library		\$ 19,467	\$ 19,000	\$ 19,467	\$ 23,300	\$ 4,300	22.63%

ACCT CODE	EXPENDITURE BY DEPT.	FY09/10 ACTUAL EXPENDITURE	FY10/11 ORIGINAL BUDGET	FY 11/12 DEPT. REQUEST	FY 11/12 BOF	\$ CHANGE	% CHANGE
<u>PARKS & RECREATION -80</u>							
001	Director	\$ 47,794	\$ 49,027	\$ 49,027	\$ 49,030	\$ 3	0.01%
003	F/T Salaries	78,158	77,718	77,718	77,720	2	0.00%
004	Seasonal Wages	29,545	30,000	34,760	18,000	(12,000)	-40.00%
005	Overtime	1,224	500	500	500	-	0.00%
007	Longevity	525	525	525	525	-	0.00%
012	Contract Services	16,000	16,000	16,750	16,000	-	0.00%
014	Advertising	-	300	300	300	-	0.00%
015	Conferences & Memberships	299	490	490	490	-	0.00%
018	Office Supplies	93	400	250	250	(150)	-37.50%
020	Repairs & Maintenance	1,503	1,500	-	-	(1,500)	-100.00%
022	Supplies	7,117	13,500	14,610	12,000	(1,500)	-11.11%
025	Equipment	5,736	7,500	7,500	7,500	-	0.00%
031	Rentals	1,537	-	1,650	-	-	0.00%
032	School Rentals	2,360	-	-	-	-	0.00%
041	Electricity	5,484	8,000	5,750	5,750	(2,250)	-28.13%
043	Water	276	750	500	500	(250)	-33.33%
Total - Parks & Rec.		\$ 197,650	\$ 206,210	\$ 210,330	\$ 188,565	\$ (17,645)	-8.56%

LAND USE DEPARTMENT - 24

ACCT CODE	EXPENDITURE BY DEPT.	FY09/10 ACTUAL EXPENDITURE	FY10/11 ORIGINAL BUDGET	FY 11/12 DEPT. REQUEST	FY 11/12 BOF	\$ CHANGE	% CHANGE
001	Town Planner	\$ 68,541	\$ 65,459	\$ 65,460	\$ 65,460	\$ 1	0.00%
002	Meeting Secretary- P & Z	1,406	2,500	2,500	2,750	250	10.00%
003	Secretary	32,172	32,934	35,140	35,140	2,206	6.70%
004	Enforcement Officer	35,340	34,312	34,325	34,325	13	0.04%
007	Longevity	525	525	525	525	-	0.00%
012	Contract Services	221	3,500	3,500	3,000	(500)	-14.29%
013	Map Revisions	-	500	500	500	-	0.00%
014	Advertising	4,821	4,000	4,500	4,500	500	12.50%
015	Conference & Memberships	1,405	1,500	1,500	1,250	(250)	-16.67%
016	CCRPA	6,534	6,545	6,491	6,500	(45)	-0.69%
017	Printing	-	375	300	300	(75)	-20.00%
018	Office Supplies	422	500	700	500	-	0.00%
019	LCCS	2,000	2,000	2,000	2,000	-	0.00%
021	Education	820	750	800	750	-	0.00%
Total - Land Use		\$ 154,207	\$ 155,400	\$ 158,241	\$ 157,500	\$ 2,100	1.35%

ZONING BOARD OF APPEALS -25

002	Meeting Secretary	\$ 1,700	\$ 1,200	\$ 1,550	\$ 1,550	\$ 350	29.17%
016	ZBA Expenses	2,057	2,500	2,500	2,500	-	0.00%
021	Education/Training	80	300	300	300	-	0.00%
Total - Z.B.A.		\$ 3,838	\$ 4,000	\$ 4,350	\$ 4,350	\$ 350	8.75%

CONSERVATION COMMISSION 49

002	Meeting Secretary	\$ 3,994	\$ 2,500	\$ 3,300	\$ 3,300	\$ 800	32.00%
014	Advertising/Printing	1,590	1,000	1,400	1,000	-	0.00%
015	Conferences & Memberships	125	250	400	400	150	60.00%
018	Supplies	67	100	100	100	-	0.00%
021	Education	225	200	200	200	-	0.00%
025	Arbor Day	175	300	300	300	-	0.00%
Total - Conservation Comr		\$ 6,176	\$ 4,350	\$ 5,700	\$ 5,300	\$ 950	21.84%

ECONOMIC DEVELOPMENT -97

002	Meeting Secretary	\$ 1,422	\$ 1,200	\$ 2,200	\$ 1,500	\$ 300	25.00%
012	Contractual Services	30,000	31,000	31,000	20,000	(11,000)	-35.48%
013	Maintenance Services	6,773	7,000	7,000	7,000	-	0.00%
015	Memberships	800	1,000	1,000	1,000	-	0.00%
016	Expenses	500	500	700	500	-	0.00%
030	Signs	40	800	700	800	-	0.00%
052	CEDAS Update	-	-	1,352	1,355	1,355	100.00%
Total - Economic Devel.		\$ 39,535	\$ 41,500	\$ 43,952	\$ 32,155	\$ (9,345)	-22.52%

HISTORIC PROPERTIES COMMISSION

002	Meeting Secretary	\$ 1,394	\$ 1,200	\$ 1,200	\$ 1,200	\$ -	0.00%
012	Contractual Services	-	250	250	250	-	0.00%
016	Expenses	-	1,000	1,000	500	(500)	-50.00%
Total - Historic Properties		\$ 1,394	\$ 2,450	\$ 2,450	\$ 1,950	\$ (500)	-20.41%

DEBT SERVICE INTEREST -90

ACCT CODE	EXPENDITURE BY DEPT.	FY09/10 ACTUAL EXPENDITURE	FY10/11 ORIGINAL BUDGET	FY 11/12 DEPT. REQUEST	FY 11/12 BOF	\$ CHANGE	% CHANGE
060	Ambulance Corps/Pump Static	\$ 69,875	\$ 13,750	\$ 13,750	\$ 13,750	\$ -	0.00%
073	Sewer Treatment Plant	38,278	25,770	25,770	25,770	-	0.00%
074	Plymouth Center School	99,325	50,450	50,450	50,450	-	0.00%
075	USDA Loans	89,574	225,482	225,482	225,482	-	0.00%
076	New High School	572,650	408,788	408,788	408,788	-	0.00%
076	New High School BANS	98,000	75,000	75,000	75,000	-	0.00%
Total - Debt Interest Paym		\$ 967,702	\$ 799,240	\$ 799,240	\$ 799,240	\$ -	0.00%

DEBT SERVICE PRINCIPAL -91

060	Ambulance Corps/Pump Static	\$ 275,000	\$ 275,000	\$ 275,000	\$ 275,000	\$ -	0.00%
073	Sewer Treatment Plant	625,371	637,880	637,880	637,880	-	0.00%
074	Plymouth Center School	707,000	685,000	685,000	685,000	-	0.00%
075	USDA Loans	169,121	183,815	183,814	183,815	-	0.00%
076	New High School	675,000	658,000	658,000	658,000	-	0.00%
099	Debt Service- Eli Terry Roof	-	61,065	61,065	61,065	-	0.00%
Total - Debt Principal Payr		\$ 2,451,492	\$ 2,500,760	\$ 2,500,759	\$ 2,500,760	\$ -	0.00%

MISCELLANEOUS - 95

081	St. Matthews	\$ 2,832	\$ 2,800	\$ 2,832	\$ 2,800	\$ -	0.00%
082	Hillside	2,000	2,000	2,000	2,000	-	0.00%
083	West	3,700	1,000	3,700	2,000	1,000	100.00%
Total - Misc.		\$ 8,532	\$ 5,800	\$ 8,532	\$ 6,800	\$ 1,000	17.24%

CAPITAL OUTLAY -100

Total -Capital Outlay Cash		\$ 530,000	\$ 630,000	\$ 650,000	\$ 650,000	\$ 20,000	3.17%
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EDUCATION - 99

Total - Board of Education		\$ 22,508,460	\$ 22,996,115	\$ 22,996,115	\$ 22,996,115	\$ -	0.00%
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Grand Total Expendit		\$ 37,730,281	\$ 38,593,945	\$ 39,003,300	\$ 38,623,305	\$ 29,360	0.08%
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**Town of Plymouth, Connecticut
Capital Outlay
2011-2012**

Rev: 3/28/2011

Department	Project	Amount Requested	Amount Recommended	Funding Source					Other Funds
				General Fund	Grant Funded	LoCIP	Financed Purchases		
Police Department	Vehicle Replacement	\$ 50,000	\$ 50,000	\$ 50,000					
Police Department	Cruiser Tacticle Vests	\$ 8,450	\$ 8,450	\$ 8,450					
Comptroller	Town Fleet Replacement (4)	\$ 80,000	\$ 80,000				\$ 55,000	\$ 25,000	
Assessor	Revaluation	\$ 300,000	\$ 20,000	\$ 20,000					
Fire Department	Pager Replacement Program	\$ 54,000	\$ 9,000	\$ 9,000					
Fire Department	Scott Air Packs (57) upgrades	\$ 195,695	\$ 195,695				\$ 195,695		
Public Works	Small Equipment Replacement	\$ 100,000	\$ 70,000				\$ 70,000		
Public Works	Town Aid Road	\$ 600,000	\$ 425,000	\$ 175,000	\$ 130,000	\$ 120,000			
Public Works	Garbers Corner	\$ 155,000	\$ 56,550	\$ 56,550					
Parks Department	Dump Body Replacement	\$ 10,000	\$ 10,000	\$ 10,000					
Parks Department	Lake Winfield Playground	\$ 40,000	\$ 40,000						\$ 40,000
Lease Payments	Lease Payment Program	\$ 321,000	\$ 321,000	\$ 321,000					
Totals		\$ 1,914,145	\$ 1,285,695	\$ 650,000	\$ 130,000	\$ 120,000	\$ 320,695	\$ 65,000	

Lease Payments outstanding:

	Actual/Estimated Cost	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	Interest Cost	Total
Truck #20	\$ 164,750	\$ 25,000	\$ 34,000	\$ 45,000	\$ 45,000	\$ 15,750		\$ 5,000	\$ 164,750
Truck #25	\$ 161,595	\$ 25,000	\$ 34,000	\$ 45,000	\$ 45,000	\$ 12,595		\$ 5,000	\$ 161,595
Truck #27	\$ 163,430	\$ 25,000	\$ 33,000	\$ 45,000	\$ 45,000	\$ 15,430		\$ 5,000	\$ 163,430
Engine 5	\$ 235,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 55,000		\$ 7,500	\$ 235,000
Rubber Tired Excavator x 2	\$ 199,200	\$ 35,000	\$ 24,000	\$ 45,000	\$ 10,000	\$ 40,000	\$ 45,200	\$ 7,250	\$ 199,200
Engine 3	\$ 325,000		\$ 50,000	\$ 45,000	\$ 55,000	\$ 95,000	\$ 80,000	\$ 9,500	\$ 325,000
Mowing Tractor	\$ 66,000	\$ -	\$ 15,000	\$ 51,000				\$ 2,000	\$ 66,000
Scott Air Packs (57) upgrades	\$ 195,695				\$ 50,000	\$ 75,000	\$ 70,695	\$ 5,200	\$ 195,695
Public Works Small Equipment	\$ 50,000				\$ 15,000	\$ 15,000	\$ 20,000	\$ 1,800	\$ 50,000
Comptroller Town Fleet Replaceme	\$ 80,000				\$ 40,000	\$ 15,000		\$ 3,500	\$ 55,000
Totals	\$ 1,640,670	\$ 155,000	\$ 235,000	\$ 321,000	\$ 350,000	\$ 338,775	\$ 215,895	\$ 51,750	\$ 1,615,670

2011-2012 Funding Sources

General Fund	\$ 650,000
LoCIP	\$ 120,000
Town Aid Road	\$ 130,000
Financed Purchases	\$ 320,695
Other Funds	\$ 40,000
Sale of Property & Equipment	\$ 25,000 (sale of old cars)
Total:	\$ 1,285,695